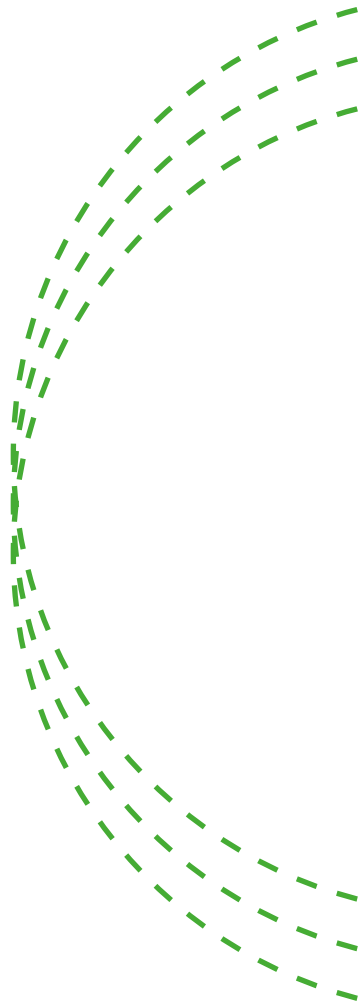


infrantry

# Building the foundations for a sustainable future

**infrantry**



# Our ambitions



**We are long-term investors** with commitments extending beyond economic cycles. As an asset manager specialized in infrastructure investments, we seek to unlock potential for positive impact on the economy and society, achieving financial and sustainability performance.

**We endorse initiatives and frameworks** that support our ambitions. This approach is based on applying the following three principles:

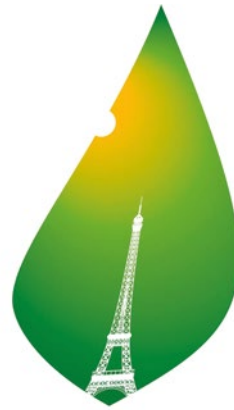


## We channel capital

towards assets contributing to the UN Sustainable Development Goals (SDGs) with a focus on key themes that can be meaningfully addressed through infrastructure.

## We aim

to reach carbon neutrality by 2050.



COP21 • CMP11  
**PARIS 2015**  
UN CLIMATE CHANGE CONFERENCE



## We require

demanding ESG standards for all our assets including meeting minimum social safeguards.

KEY FIGURES



**55**

**Number of employees**



**16**

**Number of hours of ESG-related training for all new joiners in the investment team**

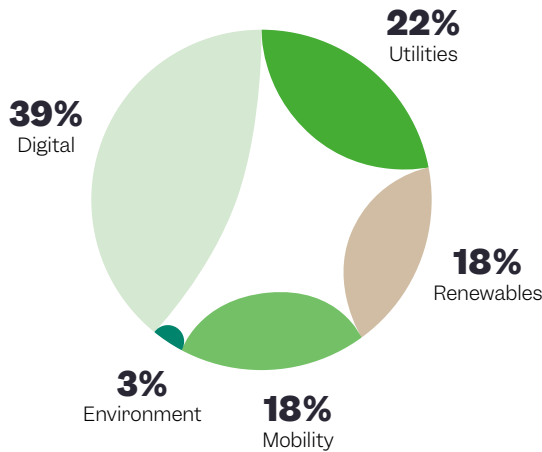
**100%**  
% of assets  
in article 8/9 funds

**9.2 billion €**  
total Assets Under  
Management (AUM)\*

**Below 2°C**  
Infrantry's implied  
temperature rise of  
the portfolio

**1.3 GW**  
of solar and wind  
projects financed

PORTFOLIO ALLOCATION  
PER SECTORS OF INVESTMENT



INFRANITY'S INVESTMENTS IN 2023



■ Assets integrating ESG criteria in their selection and monitoring
 ■ Assets with a contribution to SDGs
 ■ Sustainable investments per SFDR Definition

\* Total initial commitments (not including repayments)  
All communicated numbers in this section have been reported at end of December 2023.  
The figures communicated in this page only include the financial products launched by Infrantry.

# Summary

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# Infranity at a glance

**Foreword**



**Building resilience  
and long-term  
value through  
sustainable  
investments**



Infranity is dedicated to channeling capital into infrastructure projects that not only deliver robust financial returns but also drive meaningful social and environmental benefits.

Our commitment to sustainability is embedded in every investment decision, with a view to contributing positively to the communities and environments in which we operate. We mobilize our global capabilities across sectors, geographies and the capital structure, to invest with purpose in infrastructures advancing the energy transition, digital transformation and broader decarbonization of our economies. By integrating rigorous ESG assessments, we aim to contribute to building a resilient, sustainable future for all.

**Philippe Benaroya**  
Managing Partner, Chief Executive Officer



In recent years, significant regulatory changes have introduced new obligations for both corporates and financial institutions. We welcome this leveling up of the playing field while we reaffirm that our ambitions, beyond regulatory requirements, are driven by our conviction that the infrastructure asset class has a unique potential to mobilize capital for positive impact. Since our inception in 2018, we have emerged as the 5th largest debt infrastructure asset manager globally and the 2nd largest in Europe, with over €10 billion euros in AUM. As a leading infrastructure investment firm, it is both a responsibility and an opportunity.

Infranity is built to respond to the powerful and secular trends driving the development of our economies. Infrastructure lies at the heart of the energy transition and digital transformation, and private capital plays

an increasing role in supporting them. Not only it represents an ever-increasing share of the sources of financing mobilized to deliver the necessary investments, but it is also best placed to influence and impact on the trajectory of these investments. This is what we do at Infranity through the nature of the investments we select, and through the work we do with our portfolio companies to support them in their sustainability agenda. We are particularly committed to leveraging our ability to drive transition within our portfolio companies, in line with our decision to join the Net-Zero Asset Managers Initiative.

Infranity has been growing fast over the past 6 years, and our rapid development is not altering our commitment to sustainable investing. We will continue to prioritize assets that foster sustainable

and inclusive economic growth, and are resilient to economic cycles, as well as physical and transition risks. On behalf of our investors, we keep directing capital to energy and transportation infrastructures that support the broader decarbonization of the economy, as well as to infrastructures contributing to improving people's lives through better access to healthcare, education, and technology. Enhancing the sustainability and climate resilience of existing infrastructures, unlocking transition value, is also a priority.

We are very pleased to share with you our achievements in this 2024 Sustainability Report.



**Gilles Lengaigne**  
Managing Partner,  
Head of Origination &  
Corporate Development

# Our journey



“

Investments that uphold the highest sustainability standards are as crucial as delivering attractive risk-adjusted returns. As one of Europe's largest infrastructure debt providers, we leverage our market position by putting strategic ESG criteria front and center in all our financing engagements.

**Stefan Rattensperger**  
Investment Managing Director Debt



**2018**

Over €500 M AUM\*  
8 team members

**March**

Launch of Infranity's activity and first fund, dedicated to Generali

**June**

First investment



**2019**

• Sponsor of the 2 infra challenge

€1 bn AUM\*  
13 team members

**September**

First third-party investors and launch of Infranity's first co-mingled fund



**2020**

• Signatory of the United-Nations principles for responsible investment

€3.4 bn AUM\*  
18 team members

**February**

Opening of the asset class to private investors through Generali life insurance products

**December**

First equity investment



**2021**

• Member of the Institut de la Finance Durable

• Sponsor of CDC biodiversité global biodiversity score

€5.9 bn AUM\*  
27 team members

**2021**

Launch of 2 impact funds (social and green) to contribute to the european post-covid recovery

**April**

Creation of the sustainability team

\* Total initial commitments (not including repayments)





**2022**

• Member of the net-zero asset managers initiative

€7.9 bn AUM\*  
42 team members

**September**

Net-zero signing



**2023**

• Member of the Initiative Climat International (ICI)

€9.2 bn AUM\*  
55 team members

**June**

Infranity celebrates its 5<sup>th</sup> anniversary

**August**

First PRI reporting submitted



**2024**

**May**

Infranity's net-zero targets approved

**June**

Infranity reaches 10 bln € of AUM\*



“

Investing in companies that are already advanced in ESG is an important part of our mission. But more important still is to convince less advanced companies of the benefits it may have for them, to help them identify and achieve the relevant targets along the way and ensure that it becomes everyone's commitment rather than just a corporate objective.

**Louis-Roch Burgard**

Investment Managing Director - Co-head of Investment Equity

2



# Voices of investors



# Interview with Patrick Liedtke



**Patrick Liedtke**  
Chief Client Officer &  
Chief Economist

## What are investors' primary expectations around sustainability and what are the main trends to watch?

**PL** – Sustainability has undeniably become a strategic priority for investors. In Europe, we observe varying speeds and levels of expectation, with countries like France and the Nordic regions setting very ambitious sustainability goals. Asia, while not experiencing the same rapid evolution as Europe, is quickly catching up. In the United States, despite a currently polarized environment, there is a growing interest in long-term sustainability considerations.

Sector-wise, insurers are leading the sustainable agenda as ESG factors become increasingly crucial for their business assessment and strategy. Pension funds are also increasingly more demanding regarding the ESG data framework, which is necessary to build reliable and consistent sustainability metrics over long time horizons.

“

We believe that Infrantry is at the forefront of sustainable investing, particularly when it comes to SFDR, net zero, and use of metrics. Their approach towards investments, regulation and legal obligations are well harmonized and I have the conviction that they speak with one voice.

**Samuel Müller**  
Portfolio manager – Baloise

## With a significantly rising interest in sustainability, what allows Infrantry to stand out from other asset managers?

**PL** – Our first and foremost advantage is being a young company that has integrated sustainability considerations into our DNA from the very beginning. Sustainability is at the heart of our activities; as a long-term infrastructure player, ESG considerations are pivotal in shaping our investments proactively. Our investment process ensures that sustainability is embedded from the outset of a project and remains a focus until exit. We direct capital toward more sustainable and resilient investments, which we consider a mark of quality for our investors.



Working with Infrantry allows us to implement our strategic asset allocation while investing in the decarbonization of the real economy, without overlooking the social and governance aspects of the projects being financed. Leveraging Infrantry’s robust proprietary ESG methodology, these investments contribute directly to advancing the Sustainable Development Goals agenda.

**Francesco Martorana**  
Group Chief Investment Officer – Generali Group

As a long-term investor, Société Générale Assurances has an important role to play in supporting the energy transition and contributing to the fight against global warming. Having Infrantry as a management partner means maintaining our ESG high standards in the selection and financing of companies that can meet these challenges and actively participate in the environmental transition.

**Eric Joseph**  
Chief Investment Officer – Sogecap



## Navigating the increasingly complex sustainability landscape might be challenging. How do you ensure the highest level of transparency and consistency for investors?

**PL** – In the current framework, where demands are continuously growing, the risk of a gap between expectations and delivery is critical. Therefore, it is essential to go beyond headlines, maintain a high level of engagement, and not fall short in the necessary competencies, expertise, and data quality. On the other hand, given the nature of our investments, we must not overlook companies that are still developing their ESG capabilities at the time of investing, as we aim to actively contribute to their sustainability journey.

3



# Sustainable investment approach



# Methodology and alignment to SDGs



At Infranity, we integrate ESG principles at the core of our investment process, continuously refining our definitions and methodologies to meet regulatory standards and market expectations.

This ensures our approach is comprehensive and effective for both investors and investees.

**87%**

of Infranity assets bring positive contribution to at least one SDG

**79%**

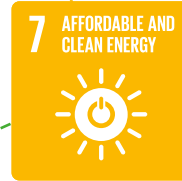
of Infranity assets qualified as sustainable investments



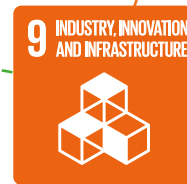
We **Exclude** several controversial sectors from our investments. This practice ensures our portfolio not only meets regulatory standards but also reflects a dedication to social responsibility and environmental stewardship. At the same time, we recognize that the energy transition requires effort and financial support, and we may finance companies with exposure to certain excluded fossil fuels provided that they are aligned with credible and relevant decarbonization scenarios.

We **Engage** actively with investees to influence their practices and improve their alignment with the SDGs. This involves setting clear sustainability objectives, regularly monitoring progress, and applying corrective measures when necessary. Additionally, we engage with our peers and participate in leading industry initiatives to promote sustainability.

**35%\***  
SDG 7 relates mostly to our investments in renewable energy projects.



**82%\***  
SDG 9 ties well into Infranity's target sectors including rail transportation, renewable energy, and fiber roll-out.



We **Embed** ESG factors throughout our investment process. Infranity has a proprietary, industry-specific ESG rating methodology to identify and assess the impact of investments and more broadly their ESG performance across four dimensions; their contribution to SDGs along with governance, social and environmental standards. By rigorously aligning our methodology with the SDGs, we aim to create positive, lasting impacts on society and the environment while achieving sustainable financial returns. Each investment is mapped against relevant SDGs, ensuring our portfolio supports these global goals. We prioritize investments with measurable impacts on goals such as climate action (SDG 13), clean energy (SDG 7), industry, innovation and infrastructure (SDG 9) and sustainable cities and communities (SDG 11). At Infranity, sustainability is part of our core identity, integrated at every stage of the investment process, and closely coordinated with other teams.



**22%\***  
SDG 11 relates mostly to Infranity's investments in public and freight transportation.



**36%\***  
SDG 13 is supported by our investments in renewable energy and sustainable transportation, specifically electric rail.

\* It corresponds to the share of investments contributing to SDGs. One investment can contribute to several SDGs.

# Active ownership



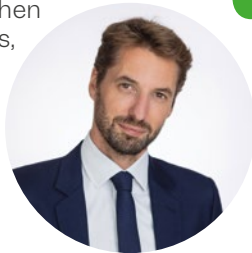
Active ownership is a cornerstone of our strategy, essential for us as long-term investors aiming to achieve sustainable value creation and fulfill our fiduciary duty to our clients. While collecting and analyzing ESG-related data from our investees is crucial, we double down on active ownership and stewardship of our assets. Our goal is to genuinely influence their activities and behavior.

We actively engage with our investees on sustainability topics across both equity and debt investments, a practice we have followed since our inception. Setting clear engagement objectives is key to building a meaningful sustainable journey. Our sustainability and investment teams collaborate closely to set material goals for our investees, considering their unique characteristics.

Despite the differences among investees' sustainability profiles, certain ESG topics are consistently addressed across all. Climate change is a universal theme we engage in, as evidenced by our participation in the net-zero alignment initiative, detailed later in this report. We also systematically address biodiversity, business ethics and working conditions topics when engaging with our portfolio.

The instruments we use to influence vary significantly depending on the type of investment. For our private debt investments, engagement involves interactions with investees and other debtors. In equity investments, our presence on the company's board, the exercise of voting rights, the support we provide to our investees and setting action plans with both short- and long-term objectives are strategic aspects of our stewardship. We verify that a common ground exists with our assets prior to investment to ensure our overall sustainability ambitions are aligned across all investments.

Continuous dialogue and engagement with stakeholders is key. However, when trajectories deviate from initial plans, swift escalation is important to identify issues and implement mitigating measures promptly.



Active ownership in our equity investments is crucial to influence investee behaviors towards sustainability. Continuous dialogue and swift action ensure alignment with our sustainability goals, driving meaningful, long-term value creation.

**Romain Le Mélinaidre**  
Investment Executive Director Equity



**of companies engaged**



**of assets with direct sustainability dialogue held in 2023**

# ESG governance



We believe that only an integrated approach can effectively serve our holistic vision of sustainability.

While our sustainability team continuously builds and enhances core expertise, all Infranity's employees are actively involved in our ESG activities according to their knowledge and responsibilities. This includes our investment, risk, and portfolio monitoring teams, among others, who are actively taking part in ESG assessments and engagements. Thus, sustainability is not viewed as a standalone dimension but as one that reinforces value creation both internally and externally.

In this context, continuous education, awareness programs, and sustainability-linked remuneration for all employees further highlights our commitment. To ensure our ESG team remains at the forefront of best practices in sustainability, all analysts undergo the Certified ESG Analyst® training sanctioned by EFFAS (European Federation of Financial Analysts Societies).

As part of our governance structure, a sustainability committee meets twice per quarter to discuss, monitor, and formulate recommendations on sustainability-related topics. This committee includes all managing partners as well as the heads of key departments.

In addition, an ESG monitoring committee meets once per quarter to monitor assets' ESG progress as well as ESG portfolio risks. Finally, the board of directors reviews and approves our sustainable investment policy based on the sustainability committee's recommendations.



The sustainability team was created in 2021 and has been growing to reach 5 people beginning of 2024, totaling 51 years of experience.

**Jeanne Michon-Savarit**  
Head of Sustainability

**Rosa Sapio**  
Sustainability Officer

**Benjamin Howard-Cooper**  
Head of ESG Analysis and Research

**Tuleen Ashour**  
ESG Analyst

**Karan Kapoor**  
ESG Analyst



**Camille Zwisler**  
Risk Management Vice President

We collaborate with the Sustainability Team in assessing ESG risks for each sector and transaction. Integrating ESG considerations to our broader risk analysis has been essential in developing a robust, long-term risk assessment.



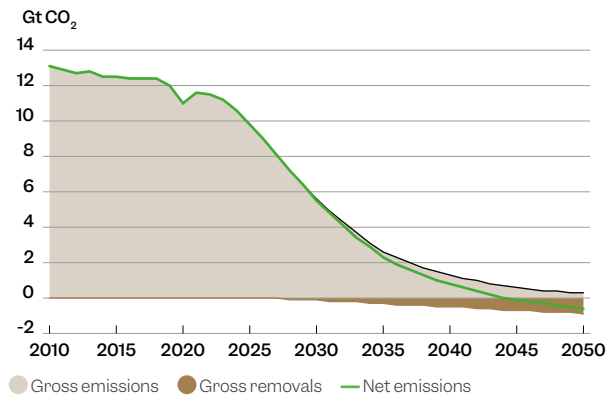
# Paving the way to net-zero GHG emissions by 2050

Limiting global warming to 2°C and striving for 1.5°C as required by the Paris Agreement needs both drastic and immediate reductions in greenhouse gas (GHG) emissions, together with the achievement of carbon neutrality, i.e., the balance between GHG emissions and removals at the global level. This concept is often referred to as “net-zero emissions”.

“Net-zero emissions are achieved when anthropogenic emissions are balanced globally by anthropogenic removals over a specified period”

**IPCC**

GROSS EMISSIONS AND REMOVALS, AND NET EMISSIONS IN ADVANCED ECONOMIES IN THE NET-ZERO SCENARIO, 2010-2050



IEA. Licence: CC BY 4.0

**34%**

**of Infrantry assets considered climate solutions, aligned or aligning with a 1.5°C trajectory**

We believe that every organisation, whether public, private, financial or non-financial now has the societal mandate to implement adequate policies and actions to collectively respect the global carbon budget.

The **Net-Zero Asset Managers Initiative (NZAMI)**, launched in December 2020, is an international group of asset managers committed to supporting the goal of net-zero greenhouse gas emissions by 2050, or sooner, in line with global efforts to limit warming to 1.5 degrees Celsius.

The NZAMI has 315 signatories, who collectively represents US\$57 trillion in assets under management.

In December 2022, Infrantry joined the NZAMI and engaged to support the goal of net-zero greenhouse gas emissions by 2050, in line with global efforts to limit warming to 1.5°C (‘net-zero emissions by 2050 or sooner’). As a result, we committed to steer our investment strategy to align our portfolios with net-zero emissions by 2050 or sooner.

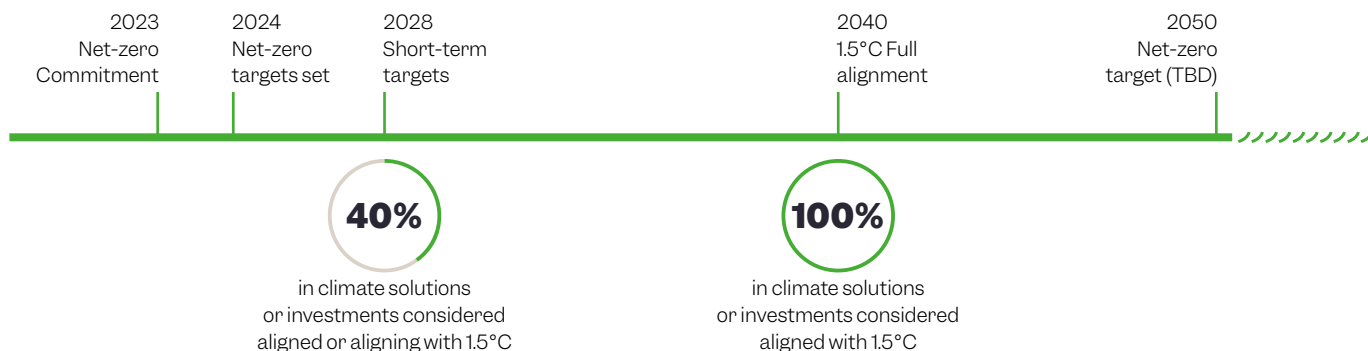
Infranity has developed a proprietary Net-zero Assessment methodology with expert consultants Blunomy. The resulting approach is tailored to our investment universe, anchored on the principles of the NZIF<sup>1</sup> and the underlying Infrastructure guideline, and in line with the main recommendations of the reference groups (such as the Glasgow Financial Alliance for Net Zero, which includes the NZAMI and the NZAOA<sup>2</sup>), as providing a scientifically robust approach.

To ensure transparency and accountability, Infranity’s target assessment considers all relevant greenhouse gas (GHG) scopes of its investments. This includes Scope 1 (direct emissions from owned or controlled sources), Scope 2 (indirect emissions from purchased electricity, heat, or cooling), and material Scope 3 emissions (indirect emissions from the value chain). We firmly believe that including material scope 3 emissions, although a difficult challenge to undertake, is critical to support a robust decarbonization of the economy.

In addition to this methodology, we are able to classify our portfolio assets according to both a maturity scale, reflecting their level of alignment with 1.5°C climate scenarios, and a credibility assessment, accounting for the robustness of their commitments.

This also enables us to set and monitor targets with respect to a 1.5°C trajectory, consistent with long-term net-zero goals.

NET-ZERO ENGAGEMENTS



These commitments must be followed through by action. As such, we will continue to invest actively in climate solutions to support the decarbonization of our economy, as well as assets which have already set robust targets and can back up their claims. As a long-term responsible investor, we believe it is our duty to invest in and engage regularly with assets which are less mature to challenge them to embark on a decarbonization journey.

By achieving these ambitious targets, Infranity is reinforcing the positioning of its portfolio for a net-zero future and contributing meaningfully to the global effort to combat climate change.



Joining the NZAMI sends a clear message: we reinforce our commitment to lead the fight against climate change through infrastructure investments, and we look to partner with our investors/clients on their journey to reaching net zero.

**Alban de la Selle**  
Managing Partner, Chief Investment Officer

1. Net-zero Investment Framework provides a common set of recommended actions, metrics and methodologies through which investors can maximize their contribution to achieving global net-zero global emissions by 2050 or sooner.  
2. Net-Zero Asset Owner Alliance.



4





# Our blueprint for delivering value

# Environment and social transition



The European Union's Climate Change Monitoring Service reported that January 2024 marked the warmest month on record, with temperatures averaging over 1.5°C above pre-industrial levels for the first time in a 12-month period. Despite 90% of global GDP committing to net-zero targets and significant advancements in green technology and clean energy, the latest assessment by the Intergovernmental Panel on Climate Change (IPCC) is unequivocal: immediate action to phase out fossil fuels and rapidly decarbonize all sectors of the economy is essential to prevent catastrophic warming. Achieving these global EU targets and avoiding the most deleterious impacts of climate change necessitates long-term investment, with a substantial portion expected to be needed from the private sector. Our investment approach involves an in-depth analysis of the impact that our investment will have on environmental objectives, looking beyond climate considerations to capture critical themes including biodiversity, pollution and water. While the climate crisis is front of mind, as responsible investors we are committed to delivering net positive outcomes across sustainability topics.





**1 253**  
**MW of solar and wind energy projects financed**

As such, Infranity is committed to deploying capital to the broad range of projects that are necessary to facilitate the environmental transition, including green mobility, renewable energy capacity, and waste and water management, among others. For example, In 2023, Infranity made several investments in the renewable space, including the acquisition of 100% ownership of a solar portfolio of 13 operation PV plants located across high irradiation areas of Spain and Portugal, an additional 25% ownership of 6 operating plants in Spain, which in total results in a solar PV portfolio of 77 MW attributable capacity, and an 20.6% stake in IEL, a French solar PV and wind power developer. Infranity further reinforced its commitment with its latest investment in Terre et Lac, a French solar PV developer, which we explore in further detail below.

As a leading infrastructure investment platform with a holistic approach towards sustainability, we target investments that contribute to a diverse array of environmental and social objectives.



**487**  
**Km of district heating network**

Since inception, we have invested in a range of digital infrastructure assets, including fiber networks and telecommunication infrastructure, which support communities with access to economic opportunities. Simultaneously we have targeted assets in the healthcare sector, ensuring that communities have access to high quality essential services.

The COVID-19 pandemic has clearly underscored the need for stronger EU coordination during health crises and the development of more resilient healthcare systems. According to the OECD, major investment is primarily needed to reinforce the healthcare workforce, alongside increased spending on prevention and digital infrastructure. With an ageing population and increased dependency, there is a growing need for capital, both private and public, to contribute to EU objectives. In this landscape, social projects have emerged as a new focal point for infrastructure investors, recognizing the essentiality and infra-like characteristics. Common target sectors include



**Our investments were directed toward**  
**3 metro and**  
**2 high-speed railway lines, as well as several rolling-stock companies**

student accommodation, hospitals, nursing homes, clinics, and diagnostic imaging centers. In 2023, we made our first investment in the healthcare space, supporting Alliance Ireland, a provider of medical diagnostic imaging, in their debt financing and underscoring our commitment to supporting the sustainable transition, across both environmental and social topics.



**316 791**  
**Tonnes of avoided emissions by solar and wind energy projects financed**

These indicators were calculated at end of 2023 and weighted by Infranity's share of investment

# Investment insights

## Idex



ZOOM

The EU has clearly laid out an ambitious slate of climate proposals with the objective of reaching the targets set forth in the Paris Agreement. Both French and European regulations are centered on energy efficiency, low-carbon heating, and electrification of processes to drive significant industrial decarbonization. However, achieving these ambitions requires long-term investment from a range of sources, including a substantial portion expected to come from the private sector.

Recognizing this funding gap, Infranity decided to invest in Idex, a French independent energy infrastructure company that aims to facilitate the production of thermal and electrical energy from carbon-free sources. Indeed, since its establishment in 1963, Idex has led the way in developing, designing, financing, constructing, and operating local, low-carbon energy infrastructure. Idex is a key player in France's energy transition, offering a broad range of decarbonization solutions to public entities, industrial, residential, and tertiary customers. They cater to the entire local energy value chain, including production through Energy Production Plants (EPP), distribution via district heating networks, and the optimization of final energy use within industrial, residential, and tertiary buildings.

The majority of Idex's EPP assets rely on biomass as the primary input fuel for heat generation for industrial customers. Biomass-fired combined heat and power plants offer a sustainable alternative to environmentally harmful fossil fuels, contingent upon the sustainability of the feedstock. Idex ensures that the biomass used qualifies as a renewable energy source by adhering to the biomass related sustainability requirements outlined in the Renewable Energy Directive II (Red II). As the regulatory landscape continues to evolve with the progression from Red II to the forthcoming Red III directive, Infranity remains actively engaged with Idex to understand how regulatory changes may impact biomass utilization and sustainability criteria.

In the current economic environment necessitating investor foresight, the renewed trust from our longstanding financial partners coupled with the injection of capital from new leading infrastructure investors such as Infranity serve as a powerful testament of our growth potential in the local low-carbon energy market. With this substantial backing, we are well equipped to enhance our competitive edge and extend our support to an even greater number of clients in their energy transition.

**Benjamin Fremaux**  
Chairman and CEO - Idex



“

Idex, with its broad range of decarbonization solutions, is a great example of how

an integrated company can contribute to achieving a low carbon future. At Infrantry, we are firm believers that achieving climate goals is only possible by supporting a spectrum of companies and projects, ranging from renewable energy production to energy efficiency and industrial decarbonization.

**Garbiñe Unda**

Investment Director Debt

Idex also enters into Energy Performance Improvement contracts (EPC) aiming at achieving contractually agreed upon level of energy efficiency improvements, thereby reducing energy consumption in the existing buildings. They track key performance indicators to verify tangible energy efficiency gains for their clients. Recently, it has also expanded its services to address emerging energy efficiency needs, including smart building controls, and decentralized renewable energy production.

Idex is also implementing action plans to increase the efficiency of its existing district heating networks, while simultaneously focusing new business opportunities on renewables and energy recovery projects. Since 2021 Idex has been transforming two out of the four existing oil-fired boilers into biomass boilers in one of its largest district heating networks in France. The renovation works aim to enable the boilers to be fueled by agro-pellets, derived from agricultural waste.

By aligning loan terms with specific sustainability targets, such as reducing absolute carbon emissions, Infrantry believes that it can contribute to encouraging companies such as Idex to prioritize sustainability while accessing necessary financing. This approach fosters a mutually beneficial relationship where financial success is directly tied to environmental stewardship. While the journey is still ongoing, with a forward-thinking approach and an active engagement, Idex is poised to lead the transition towards a more eco-friendly and sustainable future.



# Investment insights

## Terre et lac



ZOOM

Terre et Lac is a solar renewable energy platform specialized in developing and operating solar photovoltaics solutions, from residential rooftop to ground mounted solar across France. Since its launch in 2009, Terre et Lac has developed more than 400 MW of solar plants and aims to reach 1 GW of capacity in operation by 2030, supported by its large pipeline of projects.



We can now count on Infranity's sustainable partnership, with whom we share values and a common ambition: to accelerate the growth of Terre et Lac. Together, we can expand our activities and accelerate our development in service of the energy transition.

**Sébastien Fenet**  
CEO - Terre et Lac



“  
Infranity is working with Terre et Lac towards ambitious sustainability targets. Together, we aim to help advance France's efforts in green energy production.

**Guglielmo Iani**  
Investment Associate Equity

At the same time, the company is committed to developing solutions that enhance solar electricity production while protecting the biodiversity profile of the land used. This commitment is exemplified by its development of agrivoltaic solutions. Agrivoltaics is a co-sharing principle that involves placing photovoltaic panels over agricultural crops. This approach optimizes land use for energy production—a key issue for solar PV production—while improving crop conditions by controlling the amount of shade or light they receive. Terre et Lac is one of the first companies to receive a certified label for its agrivoltaic activities. Infranity is committed to ensuring that accelerating renewable energy capacity does not compromise other environmental and social objectives. During our due diligence process and throughout the holding period, we assess and monitor the company's policies and performance, including potential negative impacts on a broad range of factors. For example, in the solar industry, two critical issues we consider are biodiversity and human rights. The construction and operation of solar power plants can lead to the loss and fragmentation of wildlife habitat and of the main raw materials used in solar panels is polysilicon, whose production is exposed to forced labor of the Uighur community in the Xinjiang region of China. In the case of Terre et Lac, our investment process examined the company's approach to managing risks across these topics, and only once we were satisfied that the company reached a satisfactory level, did we move forward with the investment.

When relevant we leverage our position as an investor to engage companies on their ESG roadmap. For example, in the case of Terre et Lac as a significant minority shareholder, Infranity supported the company to develop its ESG objectives, with progress towards these goals monitored through a continuous dialogue with the company. To ensure full alignment with management, Infranity has also put in place incentive plans for employees and management, of which a significant portion depends on the achievement of ESG targets.

Infranity's funding of Terre et Lac, combined with its active role as a shareholder, is pivotal in helping the company achieve sustainable growth in the renewables market while upholding key ESG principles.

# Investment insights

## Alliance Ireland



ZOOM

In an era marked by an unprecedented need for healthcare investment, partnerships between public and private sectors are critical in addressing capacity constraints and enhancing access.

Alliance Ireland is dedicated to serving the increasing demand for diagnostic scanning within the complexities of the Irish healthcare landscape. The financing from our lenders is pivotal for expanding the scale and flexibility of diagnostic scanning services at lower costs, without compromising quality.

### Malcom Banks

Managing Director - Alliance Ireland



“

We are delighted to support Alliance Ireland in its mission to provide the community with essential services in the key areas of diagnostic imaging.

As a long-term infrastructure investor deeply committed to investing in businesses that deliver value to society, we are pleased to accompany Alliance Ireland in its continued growth and ambitions.

### Marie Dowlatyari

Investment Vice President Debt

While the healthcare landscape differs in each member state of the European Union, the Republic of Ireland has a unique system concerning healthcare accessibility.

In Ireland, approximately 42%<sup>1</sup> of the population enjoys free general practitioner (GP) visits, with the remaining required to either pay out-of-pocket or subscribe to a private insurance. GPs typically have very limited access to services for their public-only patients, who are referred to hospital-based doctors. This process leads to substantial waiting lines, increased costs, and heightened patient risk due to postponed management. The impact of these delays has meant that Irish public-only patients experience some of the longest outpatient waiting times in Europe. Furthermore, Irish public diagnostic imaging facilities are already operating at near-maximum capacity, with potential constraints for future public sector support due to high capital expenditure demands. However, as part of the Enhanced Community Care Programme launched in 2022 in Ireland, GPs are now also able to refer patients to diagnostic imaging services directly through private providers.

In 2024, Infranity participated in financing of Alliance Ireland, a private diagnostic imaging service provider, through its Social and Digital Impact Fund, marking Infranity's first investment in this sector. The financing will be used to fund the Company's acquisition and strategic growth plans. Alliance Ireland, one of eight private providers in Ireland, is expected to free up a significant share of diagnostic capacity in the Irish public sector. Alliance Ireland, the Irish division of Alliance Medical Ltd, provides essential diagnostic and molecular imaging services encompassing advanced technologies (MRI, CT, and PET-CT), alongside other methods (X-Ray, Dexa, and ultrasound). These diagnostic imaging services are indispensable to healthcare provision, serving as pivotal tools in clinical decision-making and early detection, particularly in cancer diagnosis.

While healthcare investments play a crucial role in providing essential services, they also can have environmental ramifications, with the healthcare sector contributing to approximately 5% of Europe's total greenhouse gas emissions<sup>2</sup>. Alliance Ireland has implemented a Carbon Reduction Plan with the objective of achieving a 30% reduction in GHG emissions by 2027 compared with 2021-2022 baseline. Alliance Ireland strives to achieve net-zero by 2035 for emissions and by 2045 for emissions it can directly influence.

Alliance Ireland's strategic initiatives, coupled with environmental sustainability efforts, exemplify a holistic approach towards delivering essential healthcare services. As infrastructure investors, this investment reaffirms Infranity's steadfast commitment to financing essential social infrastructure services for our communities.

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# Outlook

# Outlook from our Head of Sustainability



**Jeanne Michon-Savarit**  
Head of Sustainability

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Looking back over the past years, I am amazed at how far the financial industry has come in relation to sustainability considerations. As regulation is pushing financial institutions towards more transparency, client preferences, whether from institutional asset owners or ultimately retail investors, are pulling us towards more ambitious sustainability goals. Amid all this, Infranity emerged as one of the market players best prepared to seize opportunities and support our clients.

The regulation has started to stabilize (for now!), allowing us to continue to roll out processes and tools to comply with reporting and transparency requirements. We have implemented IT systems to monitor our assets' ESG characteristics and produce the necessary analyses and reporting. This evolution is critical as the financial world is now crumbling under a massive influx

of ESG data. At Infranity our preparation ensured that we could collect, process, analyze and report properly, despite this rapidly evolving environment. Still, the industry as a whole still lacks maturity, and we are grappling with the fact that quantity has taken the lead over data quality. We need to continue to work on proper methods to ensure improved data quality in the future which will enable investors to make more informed decisions.

Another important evolution over the past year is the growing importance of the net-zero topic in the political and economic worlds and within the financial industry, particularly in Europe. At Infranity, we committed to the Net-Zero Asset Managers Initiative in 2022 and since then have worked on a net-zero methodology allowing us to analyze our portfolios, set short and mid-term targets which were approved by the IIGCC and NZAMI in 2024, and report on the progress made to our investors and to the public. Climate change

mitigation has been a key concern for Infranity since its inception and we have always analyzed investments' impact on climate change, their trajectories, and the overall footprint of our portfolio. Now, with net-zero in the cross hairs, we are even more set on investing in climate solutions to support the decarbonization of the economy, as well as in companies which are working to reduce their own carbon footprints in a manner compatible with the objectives of the Paris Agreement. We also engage regularly with our investees on this topic to encourage them to implement ambitious targets and robust roadmaps to decarbonize.





This is even more true in the case of equity investments where our role as a responsible investor encompasses active ownership. We want to partner with our investees to help them identify which sustainability topics are the most material for them and how they can improve in those dimensions. We have a continuous dialogue with them aiming at unlocking value thanks to an improved ESG profile of the company.

I also want to say a word about the next key topic which has unfortunately been relegated to second rank after climate change: biodiversity. We are aware that the biodiversity crisis is even more dreadful than the climate crisis. Climate Change has been more easily addressed by companies and companies since its causes are more easily quantifiable via GHG emissions and also already

relate to significant daily challenges we are facing. We now need to undertake this new challenge urgently to quantify our impacts and commit to reducing them. At Infranity, we have supported CDC Biodiversité's work to develop the Global Biodiversity Score (an impact metric) since 2020. We integrated in all due diligences the analysis of assets' biodiversity policies and their potential impact on biodiversity-rich areas. In 2024, we also decided to enforce biodiversity-related exclusions and are now actively working on implementing metrics and tools to reinforce our due diligence work, set targets and report to our investors.

All this is happening in the context of very rapid growth for Infranity as a company. As of Mid-2024 we have reached about 70 employees and passed the €10bn AUM mark. This requires constant adaptation of the way we work. Infranity's sustainability team has grown from 1 person in 2021 to 5 full time team members with a breadth of seniority

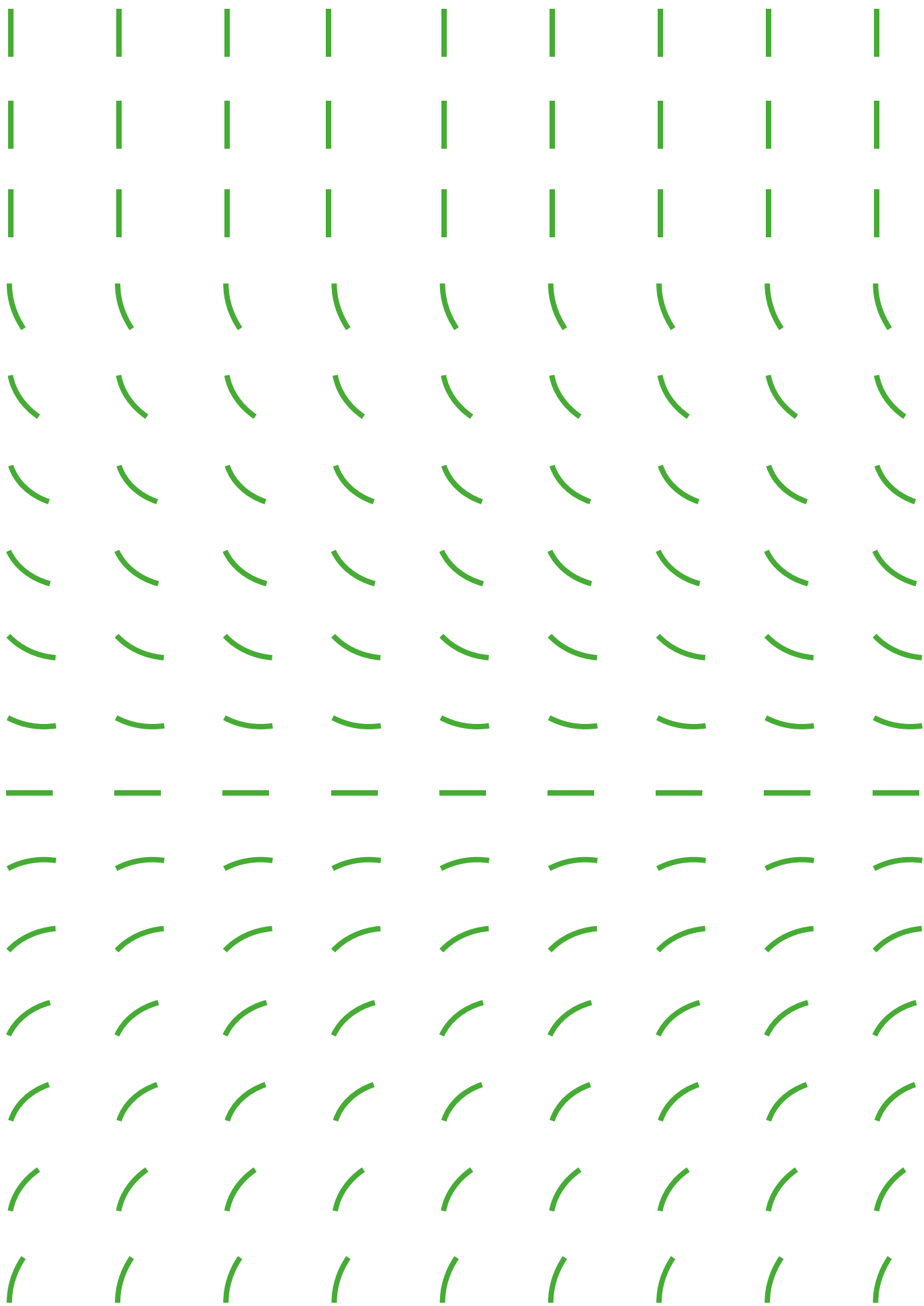
and expertise. Infranity's investment in this team demonstrates how much we believe that this is key, for the business, for attracting and retaining talents, and for our role as a responsible company acting in the interest of society. Having the right sustainability team is key to supporting all our colleagues in their missions to communicate with our investors, to make the right investment decisions, to monitor and support our asset's sustainability journeys.



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Sustainability is a core value of Infranity and this has been largely recognized by our investors in the Investor Satisfaction Survey conducted in 2023 where the satisfaction with Infranity's approach to ESG investing was scored 4,7 out of 5.

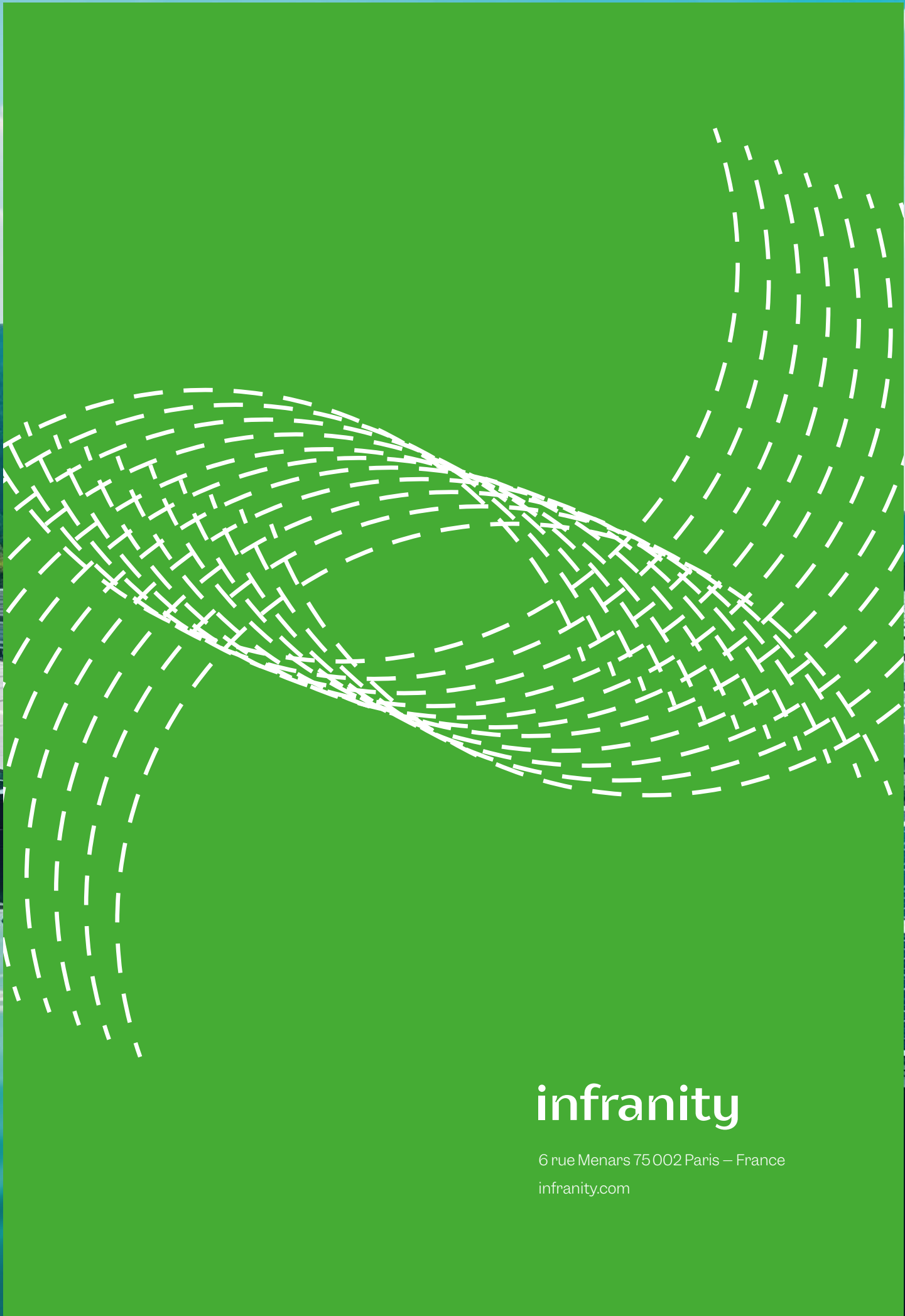
**Samiye Durmaz**  
Head of Client Service



# infrantry

If you have questions  
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